

SPECIAL BUDGET MEETING OF THE FRASER VALLEY REGIONAL LIBRARY BOARD

Wednesday, February 4, 2015 - 9:00 a.m.
FVRL Administrative Centre
34589 DeLair Road, Abbotsford, BC V2S 5Y1

- | | | |
|------|---|---|
| 1.00 | CALL TO ORDER | Mayor John Van Laerhoven, Chair |
| 2.00 | APPROVAL OF MINUTES
<i>Motion</i> | THAT the Minutes of the January 7, 2015 Board meeting be approved as circulated. |
| | p. 3 | Enclosure:
◆ January 7, 2015 Meeting Minutes |
| 3.00 | APPROVAL OF AGENDA
<i>Motion</i> | THAT the Agenda be approved as circulated. |
| 4.00 | 2015 BUDGET
<i>Motions</i> | Scott Hargrove, Chief Executive Officer |
| | p. 10 | THAT a Materials Purchase budget option be chosen and |
| | p. 14 | THAT the 2015 draft budget be recommended to FVRL member councils. |
| | p. 15 | Enclosure:
◆ Summary Letter to Directors of Finance |
| | p. 18 | ◆ January 7, 2015 Email to Board & Directors of Finance |
| | p. 19 | ◆ January 7, 2015 PowerPoint Presentation to Board |
| | p. 20 | ◆ Fraser Valley Regional Library 2015 Draft Budget - 12/19/2014 |
| | p. 21 | ◆ Materials Purchase Budget Option 1 |
| | | ◆ Materials Purchase Budget Option 2 |
| | | ◆ Materials Purchase Budget Option 3 |
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SPECIAL BUDGET MEETING OF THE FVRL BOARD: Agenda

February 4, 2015

Page 2

5.00 OTHER BUSINESS

6.00 AROUND THE TABLE

7.00 QUESTIONS

8.00 NEXT MEETING
Information

The FVRL Board will meet next on:

Wednesday, February 25, 2015
9:00 am
FVRL Administrative Centre
34589 DeLair Road, Abbotsford, BC V2S 5Y1

9.00 ADJOURNMENT
Motion

THAT the meeting of FVRL Board be adjourned.



Administrative Centre | 34589 Delair Road | Abbotsford, BC | V2S 5Y1
Tel: 604-859-7141 | Toll-free: 1-888-668-4141 | Fax: 604-852-5701

December 22, 2014

Dear Directors of Finance of FVRL Member Local Governments:

Thank you for your support and patience with the development of the 2015 DRAFT Final Budget ("2015 Budget"). What follows is an overview of the 2015 Budget that provides an explanation of the 2015 *status quo* budget over the 2014 Budget, and details three increased service level options (referred to as "Decision Packages") for the Board's consideration.

Attachment A

Attachment A to this letter details the related 2015 Member Assessments, including the estimated impacts of the stated Decision Packages, which are included in the 2015 Budget at this stage.

2015 Budget Total Member Assessment

The 2015 Budget Total Member Assessment is **\$23,557,675**, which is \$830,474 or 3.65% greater than the 2014 Total Member Assessment. This change remains materially similar to the 2015 PRELIMINARY Budget Estimate provided to you in mid-November, of \$783,314 or 3.45%.

Basis for 2015 Budget Preparation

The 2015 Budget was prepared on the following basis:

- Service levels for all service areas are unchanged from fiscal 2014, with the exception of specifically identified new items (i.e., Decision Packages), which are separately identified for Board approval.
- Some "fine-tuning" and changes to staff structure and levels are included in this budget. These changes are contained within existing resources and do not impact current service levels.
- Includes known cost and anticipated inflationary impacts, incorporating a 2% increase on all salaries (as per the Union Contract), 7% increase in benefits, 0-2% for inflation on other expenses and 5% for hydro costs. The 7% increase in benefits reflects a 2.26% estimated increase for fiscal 2015 plus an adjustment to the 2014 base to more accurately reflect estimated actual benefit expenses of 4.74% (2.26 + 4.74 = 7%).
- Fines revenue and the Provincial Library Grant are reduced to reflect expected 2015 actuals. The fines revenue reduction is based on revenues to date in fiscal 2014. The fine revenue reduction is primarily due to the Board's decision to eliminate or reduce some fines in 2013, along with changes in public usage patterns trending toward greater use of no, or lower fine, materials.

- The addition of the first full year repayment on the \$475,000 2014 ERP (new computer system) capital lease (\$104,543/year).

It also should be noted that a number of corrections in the classification of expenses and revenues for fiscal 2015 have been made to better reflect the requirements, and intent, of the current funding formula.

Reasons for 2015 Budget Increase

The key reasons for the 2015 Budget increase over the 2014 Budget of \$830,474 are detailed as follows:

REASONS FOR 2015 BUDGET INCREASE		
Reason	Dollar	Percent
Increase in all salary & benefits (including temporary Finance support)	\$298,980	1.32%
Decrease in Library and other FVRL department fines revenue	256,872	1.13%
Decrease in Province of BC Operating Grant	24,100	0.11%
Increase in capital lease payments (for ERP computer system)	104,543	0.46%
Decision Package: Increase in Library Materials beyond 2% (inflation) - Plus 3%	113,894	0.51%
Decision Package: Increase in Library Materials beyond 2% (inflation) - Plus 2.5%	95,745	0.42%
Decision Package: Actuarial on post-retirement and related benefits	20,000	0.09%
Actuarial Funding - From Reserves	(20,000)	-0.09%
Net reductions in other areas	(64,660)	-0.28%
Total	\$830,474	3.65%

The impacts of the first four, and last, items listed in the above table, drive a member assessment increase of 3.01% (1.32% + 1.13% + .11 % + (0.46%)), and are essentially required in order to maintain the budget at current/*status quo* levels.

INCLUDED DECISION PACKAGES

Included Decision Packages (i.e. new items) are:

1. Library Materials

Additional 5.5% beyond 2% for inflation (\$114,894+\$95,745=\$210,639)

- This Budget contains an increase in total Library Materials of 7.5% over the 2014 Budget.
- 2% of the increase reflects basic cost increases, and the remaining 5.5% are included as two separate Decision Packages (for an additional 3% and 2.5% budget increase).

- This increase is desired to help reverse the trend in reduced library materials available in the FVRL Libraries that have been eroded over a number of years, for a variety of reasons.

2. Actuarial on Post retirement and Related Benefits
(\$20,000 Expense; \$0 Net expense)

- This proposal provides funding to engage a professional actuary to estimate FVRL's post-retirement and sick leave employee benefit liabilities.
- The 2013 audited Financial Statements have valued the post-retirement benefit at \$487,000 and the sick leave liability at \$0.
- Both liabilities were determined based on an estimate completed by the Finance Officer.
- The Auditor's related letter to the Board supporting the 2013 audit, states that they believe that the post-retirement liability is understated by \$81,000. (The existence of this understatement was not considered material, and accordingly did not affect the audit opinion.)

Summary of 2015 Draft Final Budget Member Assessments

Please refer to Attachment A, "Summary of the 2015 DRAFT FINAL Budget Member Assessments."

The 2015 Budget will be presented to the Board at the January 7, 2015 Board meeting. The Board's weighted vote on the 2015 Budget will occur at the February 25, 2015 Board meeting. Between these two dates Board representatives will have time to bring the 2015 DRAFT FINAL Budget back to their respective councils for discussion.

Should you have any questions or concerns, please contact me. Let me suggest that you contact me by email (gillian.mcleod@fvrl.bc.ca) because I will be out of the office for parts of the Christmas break.

Best wishes for the holiday season and coming year!

Gillian McLeod
Acting Senior Manager - Finance | Library Manager - Delta

ATTACHMENT A: SUMMARY OF THE 2015 DRAFT FINAL BUDGET MEMBER ASSESSMENTS

SUMMARY OF THE 2015 DRAFT FINAL BUDGET MEMBER ASSESSMENTS								
FVRL Member Local Government	Member Assessment					Estimated Impacts of Decision Packages		
						INCLUDED in 2015 Member Assessment		
	2015 Per Capita	2015 Total	2014 Total	\$ Change	% Change	Inc. Materials Budget 3%	Inc. Materials Budget 2%	Actuarial
Total Fraser Valley Regional District	14.85	\$249,324	\$246,619	\$2,704	1.10%	\$2,737	\$2,281	0
Total District of Kent	52.72	313,499	296,007	17,492	5.91%	970	808	0
Total District of Hope	53.88	319,507	323,472	(3,965)	-1.23%	967	806	0
Total City of Chilliwack	36.40	2,950,147	2,837,634	112,512	3.97%	13,216	11,013	0
Metro Vancouver	11.76	2,000	2,000	0	0.00%	28	23	0
Village of Harrison Hot Springs	39.87	60,124	58,667	1,457	2.48%	246	205	0
Total City of Abbotsford	27.58	3,831,737	3,691,801	139,935	3.79%	22,652	18,877	0
Total District of Mission	34.69	1,302,401	1,276,709	25,692	2.01%	6,123	5,102	0
Total City of Langley	46.14	1,213,598	1,189,174	24,424	2.05%	4,289	3,574	0
Total Township of Langley	34.32	3,859,403	3,663,566	195,838	5.35%	18,335	15,279	0
Total City of White Rock	44.05	847,862	840,438	7,423	0.88%	3,139	2,616	0
Total Corporation of Delta	33.57	3,421,192	3,263,112	158,080	4.84%	16,618	13,848	0
Total City of Port Coquitlam	27.72	1,637,263	1,537,916	99,348	6.46%	9,630	8,025	0
Total City of Maple Ridge	33.11	2,620,542	2,613,729	6,813	0.26%	12,905	10,754	0
Total City of Pitt Meadows	49.82	929,078	886,357	42,721	4.82%	3,041	2,534	0
FVRL IN TOTAL	33.43	\$23,557,675	\$22,727,201	\$830,474	3.65%	\$114,894	\$95,745	0

Sent: Wednesday, January 07, 2015 3:58 PM
Subject: FVRL 2015 Budget Options: As Requested

TO: FVRL Board Members
COPY TO: Finance Directors of FVRL Member Local Governments

In response to your direction at today's Board Meeting, attached are three 2015 Budget Options for consideration. The **ONLY difference** between the options is the budget provision for **Materials purchases**.

OPTION 1: BASE/STATUS QUO BUDGET

- This option results in an overall increase in the FVRL Budget of \$619,835 or 2.73% over the prior year (2014).
- The Materials budget included in this option is 2% higher than the 2014 Materials budget.

OPTION 2: BASE/STATUS QUO BUDGET PLUS ADDITIONAL 3% ON MATERIALS

- This option results in an overall increase in the FVRL Budget of \$734,729 or 3.23% over the prior year (2014).
- The Materials budget included in this option is 5% higher than the 2014 Materials budget (2% base increase + 3% additional increase).

OPTION 3: BASE/STATUS QUO BUDGET PLUS ADDITIONAL 5.5% ON MATERIALS

- This option results in an overall increase in the FVRL Budget of \$830,474 or 3.65% over the prior year (2014).
- The Materials budget included in this option is 7.5% higher than the 2014 Materials budget (2% base increase + 5.5% additional increase).
- For clarity, this Option is the DRAFT Budget that was presented to the Directors of Finance on December 16, 2014 and to the Board at today's meeting.

OPTION DETAILS

Each option details the individual Member impacts, presented in the same format as the FVRL DRAFT Budget (being Option 3) included with today's Board Meeting Agenda.

TODAY'S POWERPOINT

For your reference, I also have attached a PDF copy of the Powerpoint by Nancy Gomerich, NG Consulting, on the 2015 DRAFT Budget that she presented at today's (Jan 7 2015) Board Meeting.

Should you have any questions or require further information please do not hesitate to contact me.

Sincerely,
Gillian McLeod
Acting Senior Manager - Finance | Library Manager - Delta



2015 DRAFT Budget
Presentation to FVRL Board
January 7th, 2015

Read. www.fvrl.ca Learn. Play.

2015 DRAFT Budget Agenda

- 2015 Strategic Directions & Annual Plan
- Budget Development Process
- Budget Overview
 - Budget Assumptions
 - Financial Summary
 - Proposed Increase & Key Drivers
 - Decision Packages
- Next Steps & Q&A



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2015 DRAFT Budget
2015 Strategic Directions & Annual Plan







Read. www.fvrl.ca Learn. Play.

2015 DRAFT Budget
Budget Development Process

- Built from “ground up”
 - Budget system
 - Budget numbers
- Library Managers & FVRL Administration Department Heads key
- Preliminary Budget presented to Member Finance Officers Nov/15 & DRAFT FINAL (this Budget) Dec/16



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2015 DRAFT Budget

2015 Budget Overview


- Budget Assumptions
- Financial Summary
- Proposed Increase & Key Drivers
- Decision Packages



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2015 DRAFT Budget
Budget Assumptions

- Status quo (except for Decision Packages)
- Expenses:
 - 2% increase in Salaries and 7% increase in Benefits (2.26% 2015 + 4.74% Base)
 - Most other expenses 0-2% increase; some significant reductions/rationalization
 - Addition of capital lease repayment (5 year term) for ERP (\$105,000)
- Revenue:
 - Provincial Grant (\$1.24M) reduced by 2.7% (same change as in 2014)
 - Literacy (\$89,000) & One Card (\$47,000) grants set at 2014 level
 - Fine Revenue (and other library based revenues) reduced to reflect expected 2014 actuals



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2015 DRAFT Budget Financial Summary

Description	Roll-up SAME as 2015 (reception some SAB)			
	2015 TOTAL FVRL	2014 TOTAL FVRL	Difference \$ (2015-2014)	Difference % (change/2014)
DIRECT CHARGES				
Net direct library wages and benefits	13,448,056	12,877,256	470,803	3.63%
Other direct charges	487,538	482,185	(24,647)	-5.01%
Subtotal: Total Direct Charges	13,935,596	13,469,441	446,155	3.31%
SHARED SERVICES				
Information systems	2,069,839	1,895,280	174,559	9.21%
Human resources and payroll	962,629	970,620	(8,091)	-1.86%
Vehicle operations	534,455	556,410	(21,955)	-3.95%
Support services (library materials, inter-library loans)	4,838,318	4,516,027	322,291	7.14%
Client services (programs, LIL, outreach, interlink)	971,498	1,010,931	(39,433)	-3.90%
Donor relations	25,240	29,612	(4,372)	-14.76%
Subtotal: Shared Services	9,391,881	8,976,880	415,001	4.62%
LIBRARY REVENUE & PROVINCIAL GRANT				
Library Based Revenue	(481,133)	(710,616)	229,483	-32.29%
Provincial Grant (allocated based on population)	(1,241,000)	(1,285,100)	24,100	-1.90%
Subtotal: Library Revenue & Provincial Grant	(1,722,133)	(1,975,716)	253,583	-12.84%
TOTAL BUDGET BEFORE FVRL ADMINISTRATION	21,585,344	20,472,605	1,112,739	5.44%
% share of total budget before FVRL Administration	100.00%			
SHARED SERVICE: CORPORATE SUPPORT*	1,528,572	1,821,994	(293,422)	-16.10%
SHARED SERVICE: MARKETING & COMMUNICATIONS*	443,759	432,602	11,157	2.58%
*Allocated based on share of budget before this Allocation				
2015 TOTAL ASSESSMENT	23,557,675	22,727,201	830,474	3.65%
Assessment Per Capita	33.43	32.25		

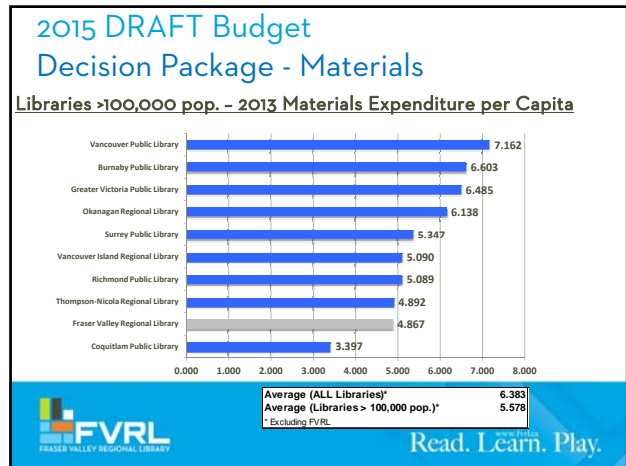
2015 DRAFT Budget Proposed Increase & Key Drivers

2015 Budget Change Over 2014 Budget		
	\$	%
Increase in all salary & benefits (incl. temporary finance support)	298,980	1.32%
Decrease in Library and Other FVRL Department Fine Revenue	256,872	1.13%
Decrease in Provincial Grant	24,100	0.11%
Increase in capital lease payments (ERP system)	104,543	0.46%
Net other	(64,660)	-0.28%
Subtotal	619,835	2.73%
Decision Pkg: Incr. in Library Materials beyond 2% (inflation) - Plus 3%	114,894	0.51%
Decision Pkg: Incr. in Library Materials beyond 2% (inflation) - Plus 2.5%	95,745	0.42%
Decision Pkg: Actuarial	20,000	0.09%
Actuarial Funding - From Reserves	(20,000)	-0.09%
Total Increase	830,474	3.65%

2015 DRAFT Budget Decision Package - Actuarial Review

Actuarial Review

- Review of post-retirement benefits & sick-leave \$20,000 / 0%
- Current liability of \$487,000 (Dec/2013)
- Auditor suggests retirement benefit is understated by \$81,000
- Proposal to fund review from Reserves
- Provides "defensible" number



2015 DRAFT Budget Decision Package - Materials

Materials Expenditure - Comparisons:

	2013 Materials Exp. Per Capita	FVRL 2015 Budget
Average (ALL Libraries)*	6.383	4,497,511
Average (Libraries > 100,000 pop.)*	5.578	3,930,407
* Excluding FVRL		
	2015 Materials Exp. Per Capita	Cumulative
FVRL 2015 Budget		
2015 Materials Budget - Base	5.316	3,745,378
2015 Materials Budget - Plus 3%	0.163	114,894
2015 Materials Budget - Plus 2.5%	0.136	95,745
	5.615	3,956,017

2015 DRAFT Budget Budget in Perspective...

1% Change in Member Assessment = \$235,176

- What is 1% of Your Municipality's Assessment?
- How does this compare to what a 1% tax increase for your Municipality would be?

2015 DRAFT Budget
Next Steps



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2015 DRAFT Budget
Questions & Answers



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FRASER VALLEY REGIONAL LIBRARY 2015 DRAFT BUDGET - 12/19/2014																				
Description	Roll-up SAME as 2015 (exception some S&B)																2015 TOTAL FVRL	2014 TOTAL FVRL	Difference \$ (2015-2014)	Difference % (change/2014)
	FVRD	Kent	Hope	Chilliwack	Metro Vancouver	Harrison Hot Springs	Abbotsford	Mission	Langley City	Langley Township	White Rock	Delta	Port Coquitlam	Maple Ridge	Pitt Meadows					
DIRECT CHARGES																				
Direct library wages	65,610	167,125	147,073	1,364,076		1,704,573	612,299	557,850	1,743,659	397,583	1,534,987	707,429	1,124,457	416,811	10,543,530	10,615,570	(72,040)	-0.68%		
Benefits	18,074	46,039	40,516	375,775		469,575	168,676	153,676	480,343	109,526	422,858	194,882	309,765	114,823	2,904,528	2,627,353	277,175	10.55%		
Total direct library wages & benefits	83,684	213,164	187,589	1,739,851		2,174,148	780,975	711,526	2,224,001	507,109	1,957,845	902,311	1,434,222	531,635	13,448,059	13,242,923	205,136	1.55%		
Less vacancy credit (NOT budgeted for in 2015)																(265,667)	265,667	-100.00%		
Net direct library wages and benefits	83,684	213,164	187,589	1,739,851		2,174,148	780,975	711,526	2,224,001	507,109	1,957,845	902,311	1,434,222	531,635	13,448,059	12,977,256	470,803	3.63%		
Other Direct Charges																				
Photocopier Leases				8,552		6,001	2,263	4,588	3,531	1,629	8,087	2,736	7,106	675	45,166	60,900	(15,734)	-25.84%		
Janitorial services														34,468	34,468	45,600	(11,132)	-24.41%		
Transfers to Member Reserve													40,000		40,000	40,000				
Selfcheck-IN equip. third-party maintenance contract/fees				3,333		3,333							16,000	16,000	38,667	40,000	(1,333)	-3.33%		
Library programs / promotion / supplies / miscellaneous	3,722	7,939	7,499	47,044		35,683	14,999	16,483	58,410	16,211	39,138	17,645	32,169	12,297	309,237	305,685	3,552	1.16%		
Subtotal: Total Direct Charges	87,406	221,103	195,088	1,798,780		2,219,165	798,237	732,597	2,285,943	524,948	2,005,069	922,692	1,529,496	595,074	13,915,596	13,469,441	446,155	3.31%		
SHARED SERVICES (see Allocation Basis details below)																				
Information systems	13,121	42,643	39,363	242,739		255,860	98,408	150,892	328,025	72,166	321,465	127,930	285,382	91,847	2,069,839	1,895,280	174,559	9.21%		
Human resources and payroll	6,141	14,787	12,516	126,569		156,838	54,428	51,315	155,718	37,779	139,166	62,117	97,866	37,288	952,529	970,620	(18,091)	-1.86%		
Vehicle operations	12,708	12,585	12,585	74,658		68,426	31,036	31,036	107,649	31,036	72,947	31,036	31,036	17,717	534,455	556,410	(21,955)	-3.95%		
Support services (library materials, inter-library loans)	115,257	40,836	40,719	556,538	1,167	10,355	953,921	257,837	180,601	772,091	132,170	699,784	405,547	543,444	4,838,318	4,516,027	322,291	7.14%		
Client services (programs, LiLi, outreach, interlink)	23,143	8,200	8,176	111,749	234	2,079	191,540	51,772	36,263	155,030	26,539	140,512	81,431	109,119	971,498	1,010,931	(39,433)	-3.90%		
Donor relations	601	213	212	2,903	6	54	4,976	1,345	942	4,028	689	3,651	2,116	2,835	25,240	29,612	(4,372)	-14.76%		
Subtotal: Shared Services	170,972	119,265	113,572	1,115,156	1,408	12,488	1,631,561	494,825	451,049	1,522,540	300,379	1,377,524	710,176	1,069,682	9,391,881	8,978,880	413,001	4.60%		
LIBRARY REVENUE & PROVINCIAL GRANT																				
Library Based Revenue	(358)	(5,615)	(5,082)	(61,111)		(94,675)	(33,257)	(25,164)	(73,935)	(14,515)	(68,201)	(28,583)	(58,480)	(12,156)	(481,133)	(710,616)	229,483	-32.29%		
Provincial Grant (allocated based on population)	(29,563)	(10,474)	(10,444)	(142,749)	(299)	(2,656)	(244,675)	(66,134)	(46,323)	(198,037)	(33,901)	(179,491)	(104,020)	(139,390)	(32,844)	(1,241,000)	(1,265,100)	24,100	-1.90%	
Subtotal: Library Revenue & Provincial Grant	(29,921)	(16,089)	(15,526)	(203,860)	(299)	(2,656)	(339,350)	(99,391)	(71,487)	(271,972)	(48,416)	(247,692)	(132,603)	(197,870)	(45,000)	(1,722,133)	(1,975,716)	253,583	-12.84%	
TOTAL BUDGET BEFORE FVRL ADMINISTRATION	228,457	324,279	293,134	2,710,076	1,108	9,832	3,511,376	1,193,671	1,112,159	3,536,511	776,911	3,134,901	1,500,264	2,401,308	851,355	21,585,344	20,472,605	1,112,739	5.44%	
% share of total budget before FVRL Administration	1.06%	1.50%	1.36%	12.56%	0.01%	0.05%	16.27%	5.53%	5.15%	16.38%	3.60%	14.52%	6.95%	11.12%	3.94%	100.00%				
SHARED SERVICE: CORPORATE SUPPORT*	16,178	22,964	20,758	191,915	78	696	248,659	84,530	78,758	250,439	55,017	221,999	106,242	170,049	60,289	1,528,572	1,821,994	(293,422)	-16.10%	
SHARED SERVICE: MARKETING & COMMUNICATIONS*	4,697	6,667	6,026	55,715	23	202	72,188	24,540	22,864	72,705	15,972	64,448	30,843	49,367	17,502	443,759	432,602	11,157	2.58%	
*Allocated based on share of budget before this Allocation																				
TOTAL BUDGET BEFORE ADJUSTMENTS	249,332	353,909	319,919	2,957,705	1,210	10,731	3,832,223	1,302,742	1,213,781	3,859,655	847,901	3,421,349	1,637,349	2,620,724	929,147	23,557,675	22,727,201	830,474	3.65%	
ADJUSTMENTS:																				
Adjustment for Minimum:																				
-Metro Vancouver - to \$2,000	(8)	(12)	(11)	(99)	790	(0)	(129)	(44)	(41)	(129)	(28)	(115)	(55)	(88)	(31)	0				
Harrison Hot Springs Usage		(40,398)	(401)	(7,460)		49,394	(358)	(297)	(142)	(122)	(10)	(42)	(31)	(95)	(38)	(0)				
2015 TOTAL ASSESSMENT	249,324	313,499	319,507	2,950,147	2,000	60,124	3,831,737	1,302,401	1,213,598	3,859,403	847,862	3,421,192	1,637,263	2,620,542	929,078	23,557,675	22,727,201	830,474	3.65%	
2015 Assessment Per Capita	14.85	52.72	53.88	36.40	11.76	39.87	27.58	34.69	46.14	34.32	44.05	33.57	27.72	33.11	49.82	33.43				
COMPARISON TO PRIOR YEAR																				
2014 Approved Member Assessment	246,619	296,007	323,472	2,837,634	2,000	58,667	3,691,801	1,276,709	1,189,174	3,663,566	840,438	3,263,112	1,537,916	2,613,729	886,357					
Difference - \$	2,704	17,492	(3,965)	112,512	0	1,457	139,935	25,692	24,424	195,838	7,423	158,080	99,348	6,813	42,721					
Difference - %	1.10%	5.91%	-1.23%	3.97%	0.00%	2.48%	3.79%	2.01%	2.05%	5.35%	0.88%	4.84%	6.46%	0.26%	4.82%					
Explanation of Difference:																				
Due to Direct Charges	9,659	23,577	6,769	54,579			130,267	14,185	(36,501)	65,215	30,556	101,716	37,265	64,294	(12,774)	488,805				
Due to Shared Services*	11,620	4,911	3,932	43,415	0	1,545	42,918	21,570	15,449	62,696	7,443	65,113	21,819	35,720	3,518	341,669				
Due to Funding Formula Change	(18,575)	(10,995)	(14,666)	14,519	(0)	(88)	(33,250)	(10,063)	45,476	67,927	(30,576)	(8,749)	40,264	(93,202)	51,977	0				
Total Difference	2,704	17,492	(3,965)	112,512	0	1,457	139,935	25,692	24,424	195,838	7,423	158,080	99,348	6,813	42,721	830,474				
*Includes nominal impact of change in "Adjustment for Minimum" and "Harrison Hot Springs".																				
SHARED SERVICE ALLOCATION BASIS																				
Support Services, Client Services, Donor Relations																				
Allocation Base: Population																				
-Current	16,785	5,947	5,930	81,049	170	1,508	138,920	37,549	26,301	112,440	19,248	101,910	59,060	79,142	18,648	704,607				
-Current (% share of total)	2.38%	0.84%	0.84%	11.50%	0.02%	0.21%	19.72%	5.33%	3.73%	15.96%	2.73%	14.46%	8.38%	11.23%	2.65%	100.00%				
Information systems																				
Allocation Base: No# PC's and Self Ck. OUT Units in Library	4	13	12	74		78	30	46	100	22	98	39	87	28	631					
-Current (% share of total)	0.63%	2.06%	1.90%	11.73%		12.36%	4.75%	7.29%	15.85%	3.49%	15.53%	6.18%	13.79%	4.44%	100.00%					
Human resources and payroll																				
Allocation Base: No# FTE Staff in Library	1.28	3.09	2.62	26.48		32.81	11.39	10.74	32.58	7.90	29.11	13.00	20.47	7.80	199.28					
-Current (% share of total)	0.64%	1.55%	1.31%	13.29%		16.47%	5.71%	5.39%	16.35%	3.97%	14.61%	6.52%	10.27%	3.91%	100.00%					
Vehicle operations																				
Allocation Base: No# of deliveries to Library	104	103	103	611		560	254	254	881	254	597	254	254	145	4,374					
-Current (% share of total)	2.38%	2.35%	2.35%	13.97%		12.80%	5.81%	5.81%	20.14%	5.81%	13.65%	5.81%	5.81%	3.32%	100.00%					

FRASER VALLEY REGIONAL LIBRARY																			
2015 DRAFT BUDGET - January 7, 2015 - OPTION 1 - Base/Status-quo Budget (includes 2% on Materials over prior year budget)																			
Description	FVRD	Kent	Hope	Chilliwack	Metro Vancouver	Harrison Hot Springs	Abbotsford	Mission	Langley City	Langley Township	White Rock	Delta	Port Coquitlam	Maple Ridge	Pitt Meadows	2015 TOTAL FVRL	Roll-up SAME as 2015 (exception some S&B)		
																	2014 TOTAL FVRL	Difference \$ (2015-2014)	Difference % (change/2014)
DIRECT CHARGES																			
Direct library wages and benefits	83,684	213,164	187,589	1,739,851			2,174,148	780,975	711,526	2,224,001	507,109	1,957,845	902,311	1,434,222	531,635	13,448,059	12,977,256	470,803	3.63%
Other Direct Charges																			
Photocopier Leases				8,552			6,001	2,263	4,588	3,531	1,629	8,087	2,736	7,106	675	45,166	60,900	(15,734)	-25.84%
Janitorial services															34,468	34,468	45,600	(11,132)	-24.41%
Transfers to Member Reserve														40,000		40,000	40,000		
Selfcheck-IN equip. third-party maintenance contract/fees				3,333			3,333							16,000	16,000	38,667	40,000	(1,333)	-3.33%
Library programs / promotion / supplies / miscellaneous	3,722	7,939	7,499	47,044			35,683	14,999	16,483	58,410	16,211	39,138	17,645	32,169	12,297	309,237	305,685	3,552	1.16%
Other direct charges																467,538	492,185	(24,647)	-5.01%
Subtotal: Total Direct Charges	87,406	221,103	195,088	1,798,780			2,219,165	798,237	732,597	2,285,943	524,948	2,005,069	922,692	1,529,496	595,074	13,915,596	13,469,441	446,155	3.31%
SHARED SERVICES (see Allocation Basis details below)																			
Information systems	13,121	42,643	39,363	242,739			255,860	98,408	150,892	328,025	72,166	321,465	127,930	285,382	91,847	2,069,839	1,895,280	174,559	9.21%
Human resources and payroll	6,141	14,787	12,516	126,569			156,838	54,428	51,315	155,718	37,779	139,166	62,117	97,866	37,288	952,529	970,620	(18,091)	-1.86%
Vehicle operations	12,708	12,585	12,585	74,658			68,426	31,036	31,036	107,649	31,036	72,947	31,036	31,036	17,717	534,455	556,410	(21,955)	-3.95%
Support services (library materials, inter-library loans)	110,240	39,058	38,947	532,309	1,117	9,904	912,391	246,612	172,738	738,477	126,416	669,319	387,891	519,784	122,475	4,627,679	4,516,027	111,652	2.47%
Client services (programs, LiLi, outreach, interlink)	23,143	8,200	8,176	111,749	234	2,079	191,540	51,772	36,263	155,030	26,539	140,512	81,431	109,119	25,711	971,498	1,010,931	(39,433)	-3.90%
Donor relations	601	213	212	2,903	6	54	4,976	1,345	942	4,028	689	3,651	2,116	2,835	668	25,240	29,612	(4,372)	-14.76%
Subtotal: Shared Services	165,954	117,487	111,800	1,090,927	1,357	12,037	1,590,032	483,600	443,187	1,488,927	294,625	1,347,059	692,520	1,046,023	295,707	9,181,242	8,978,880	202,362	2.25%
LIBRARY REVENUE & PROVINCIAL GRANT																			
Library Based Revenue	(358)	(5,615)	(5,082)	(61,111)			(94,675)	(33,257)	(25,164)	(73,935)	(14,515)	(68,201)	(28,583)	(58,480)	(12,156)	(481,133)	(710,616)	229,483	-32.29%
Provincial Grant (allocated based on population)	(29,563)	(10,474)	(10,444)	(142,749)	(299)	(2,656)	(244,675)	(66,134)	(46,323)	(198,037)	(33,901)	(179,491)	(104,020)	(139,390)	(32,844)	(1,241,000)	(1,265,100)	24,100	-1.90%
Subtotal: Library Revenue & Provincial Grant	(29,921)	(16,089)	(15,526)	(203,860)	(299)	(2,656)	(339,350)	(99,391)	(71,487)	(271,972)	(48,416)	(247,692)	(132,603)	(197,870)	(45,000)	(1,722,133)	(1,975,716)	253,583	-12.84%
TOTAL BUDGET BEFORE FVRL ADMINISTRATION	223,439	322,501	291,361	2,685,847	1,058	9,381	3,469,847	1,182,446	1,104,297	3,502,898	771,157	3,104,436	1,482,609	2,377,649	845,781	21,374,705	20,472,605	902,100	4.41%
% share of total budget before FVRL Administration	1.05%	1.51%	1.36%	12.57%	0.00%	0.04%	16.23%	5.53%	5.17%	16.39%	3.61%	14.52%	6.94%	11.12%	3.96%	100.00%			
SHARED SERVICE: CORPORATE SUPPORT*	15,979	23,063	20,836	192,073	76	671	248,140	84,560	78,972	250,503	55,148	222,008	106,026	170,033	60,484	1,528,572	1,821,994	(293,422)	-16.10%
SHARED SERVICE: MARKETING & COMMUNICATION	4,639	6,695	6,049	55,761	22	195	72,037	24,549	22,926	72,724	16,010	64,451	30,780	49,362	17,559	443,759	432,602	11,157	2.58%
*Allocated based on share of budget before this Allocation																			
TOTAL BUDGET BEFORE ADJUSTMENTS	244,057	352,259	318,246	2,933,681	1,155	10,247	3,790,024	1,291,555	1,206,194	3,826,124	842,315	3,390,895	1,619,415	2,597,044	923,824	23,347,036	22,727,201	619,835	2.73%
ADJUSTMENTS:																			
Adjustment for Minimum:																			
-Metro Vancouver - to \$2,000	(9)	(13)	(12)	(106)	845	(0)	(137)	(47)	(44)	(138)	(30)	(123)	(59)	(94)	(33)	0			
Harrison Hot Springs Usage		(40,398)	(401)	(7,460)		49,394	(358)	(297)	(142)	(122)	(10)	(42)	(31)	(95)	(38)	(0)			
2015 TOTAL ASSESSMENT	244,048	311,848	317,834	2,926,115	2,000	59,640	3,789,528	1,291,212	1,206,009	3,825,864	842,274	3,390,730	1,619,326	2,596,856	923,753	23,347,036	22,727,201	619,835	2.73%
2015 Assessment Per Capita	14.54	52.44	53.60	36.10	11.76	39.55	27.28	34.39	45.85	34.03	43.76	33.27	27.42	32.81	49.54	33.13			
COMPARISON TO PRIOR YEAR																			
2014 Approved Member Assessment	246,619	296,007	323,472	2,837,634	2,000	58,667	3,691,801	1,276,709	1,189,174	3,663,566	840,438	3,263,112	1,537,916	2,613,729	886,357				
Difference - \$	(2,571)	15,841	(5,638)	88,481	0	973	97,727	14,503	16,834	162,298	1,836	127,618	81,410	(16,873)	37,396				
Difference - %	-1.04%	5.35%	-1.74%	3.12%	0.00%	1.66%	2.65%	1.14%	1.42%	4.43%	0.22%	3.91%	5.29%	-0.65%	4.22%				
<u>Explanation of Difference:</u>																			
Due to Direct Charges	9,659	23,577	6,769	54,579			130,267	14,185	(36,501)	65,215	30,556	101,716	37,265	64,294	(12,774)	488,805			
Due to Shared Services*	6,344	3,260	2,259	19,384	0	1,061	709	10,381	7,859	29,156	1,856	34,651	3,882	12,034	(1,807)	131,030			
Due to Funding Formula Change	(18,575)	(10,995)	(14,666)	14,519	(0)	(88)	(33,250)	(10,063)	45,476	67,927	(30,576)	(8,749)	40,264	(93,202)	51,977	0			
Total Difference	(2,571)	15,841	(5,638)	88,481	0	973	97,727	14,503	16,834	162,298	1,836	127,618	81,410	(16,873)	37,396	619,835			
*Includes nominal impact of change in "Adjustment for Minimum" and "Harrison Hot Springs".																			
SHARED SERVICE ALLOCATION BASIS																			
Support Services, Client Services, Donor Relations																			
Allocation Base: Population																			
-Current	16,785	5,947	5,930	81,049	170	1,508	138,920	37,549	26,301	112,440	19,248	101,910	59,060	79,142	18,648	704,607			
-Current (% share of total)	2.38%	0.84%	0.84%	11.50%	0.02%	0.21%	19.72%	5.33%	3.73%	15.96%	2.73%	14.46%	8.38%	11.23%	2.65%	100.00%			
Information systems																			
Allocation Base: No# PC's and Self Ck. OUT Units in Library																			
-Current	4	13	12	74			78	30	46	100	22	98	39	87	28	631			
-Current (% share of total)	0.63%	2.06%	1.90%	11.73%			12.36%	4.75%	7.29%	15.85%	3.49%	15.53%	6.18%	13.79%	4.44%	100.00%			
Human resources and payroll																			
Allocation Base: No# FTE Staff in Library																			
-Current	1.28	3.09	2.62	26.48			32.81	11.39	10.74	32.58	7.90	29.11	13.00	20.47	7.80	199.28			
-Current (% share of total)	0.64%	1.55%	1.31%	13.29%			16.47%	5.71%	5.39%	16.35%	3.97%	14.61%	6.52%	10.27%	3.91%	100.00%			
Vehicle operations																			
Allocation Base: No# of deliveries to Library																			
-Current	104	103	103	611			560	254	881	254	597	254	254	145	4,374				
-Current (% share of total)	2.38%	2.35%	2.35%	13.97%			12.80%	5.81%	5.81%	20.14%	5.81%	13.65%	5.81%	5.81%	3.32%	100.00%			

FRASER VALLEY REGIONAL LIBRARY																			
2015 DRAFT BUDGET - January 7, 2015 - OPTION 2 - Base/Status-quo Budget (includes 2% on Materials over prior year budget) PLUS Additional 3% on Materials (total increase of 5%)																			
Description	FVRD	Kent	Hope	Chilliwack	Metro Vancouver	Harrison Hot Springs	Abbotsford	Mission	Langley City	Langley Township	White Rock	Delta	Port Coquitlam	Maple Ridge	Pitt Meadows	2015 TOTAL FVRL	Roll-up SAME as 2015 (exception some S&B)		
																	2014 TOTAL FVRL	Difference \$ (2015-2014)	Difference % (change/2014)
DIRECT CHARGES																			
Direct library wages and benefits	83,684	213,164	187,589	1,739,851			2,174,148	780,975	711,526	2,224,001	507,109	1,957,845	902,311	1,434,222	531,635	13,448,059	12,977,256	470,803	3.63%
Other Direct Charges																			
Photocopier Leases				8,552			6,001	2,263	4,588	3,531	1,629	8,087	2,736	7,106	675	45,166	60,900	(15,734)	-25.84%
Janitorial services														34,468		34,468	45,600	(11,132)	-24.41%
Transfers to Member Reserve														40,000		40,000	40,000		
Selfcheck-IN equip. third-party maintenance contract/fees				3,333			3,333							16,000	16,000	38,667	40,000	(1,333)	-3.33%
Library programs / promotion / supplies / miscellaneous	3,722	7,939	7,499	47,044			35,683	14,999	16,483	58,410	16,211	39,138	17,645	32,169	12,297	309,237	305,685	3,552	1.16%
Other direct charges																467,538	492,185	(24,647)	-5.01%
Subtotal: Total Direct Charges	87,406	221,103	195,088	1,798,780			2,219,165	798,237	732,597	2,285,943	524,948	2,005,069	922,692	1,529,496	595,074	13,915,596	13,469,441	446,155	3.31%
SHARED SERVICES (see Allocation Basis details below)																			
Information systems	13,121	42,643	39,363	242,739			255,860	98,408	150,892	328,025	72,166	321,465	127,930	285,382	91,847	2,069,839	1,895,280	174,559	9.21%
Human resources and payroll	6,141	14,787	12,516	126,569			156,838	54,428	51,315	155,718	37,779	139,166	62,117	97,866	37,288	952,529	970,620	(18,091)	-1.86%
Vehicle operations	12,708	12,585	12,585	74,658			68,426	31,036	31,036	107,649	31,036	72,947	31,036	31,036	17,717	534,455	556,410	(21,955)	-3.95%
Support services (library materials, inter-library loans)	112,977	40,028	39,914	545,525	1,144	10,150	935,044	252,735	177,027	756,812	129,555	685,936	397,521	532,689	125,516	4,742,573	4,516,027	226,546	5.02%
Client services (programs, LiLi, outreach, interlink)	23,143	8,200	8,176	111,749	234	2,079	191,540	51,772	36,263	155,030	26,539	140,512	81,431	109,119	25,711	971,498	1,010,931	(39,433)	-3.90%
Donor relations	601	213	212	2,903	6	54	4,976	1,345	942	4,028	689	3,651	2,116	2,835	668	25,240	29,612	(4,372)	-14.76%
Subtotal: Shared Services	168,691	118,457	112,767	1,104,143	1,385	12,283	1,612,684	489,723	447,475	1,507,261	297,763	1,363,676	702,151	1,058,928	298,748	9,296,136	8,978,880	317,256	3.53%
LIBRARY REVENUE & PROVINCIAL GRANT																			
Library Based Revenue	(358)	(5,615)	(5,082)	(61,111)			(94,675)	(33,257)	(25,164)	(73,935)	(14,515)	(68,201)	(28,583)	(58,480)	(12,156)	(481,133)	(710,616)	229,483	-32.29%
Provincial Grant (allocated based on population)	(29,563)	(10,474)	(10,444)	(142,749)	(299)	(2,656)	(244,675)	(66,134)	(46,323)	(198,037)	(33,901)	(179,491)	(104,020)	(139,390)	(32,844)	(1,241,000)	(1,265,100)	24,100	-1.90%
Subtotal: Library Revenue & Provincial Grant	(29,921)	(16,089)	(15,526)	(203,860)	(299)	(2,656)	(339,350)	(99,391)	(71,487)	(271,972)	(48,416)	(247,692)	(132,603)	(197,870)	(45,000)	(1,722,133)	(1,975,716)	253,583	-12.84%
TOTAL BUDGET BEFORE FVRL ADMINISTRATION	226,176	323,471	292,328	2,699,063	1,085	9,627	3,492,499	1,188,569	1,108,585	3,521,232	774,296	3,121,053	1,492,239	2,390,554	848,821	21,489,599	20,472,605	1,016,994	4.97%
% share of total budget before FVRL Administration	1.05%	1.51%	1.36%	12.56%	0.01%	0.04%	16.25%	5.53%	5.16%	16.39%	3.60%	14.52%	6.94%	11.12%	3.95%	100.00%			
SHARED SERVICE: CORPORATE SUPPORT*	16,088	23,009	20,794	191,986	77	685	248,424	84,544	78,855	250,468	55,076	222,003	106,144	170,042	60,377	1,528,572	1,821,994	(293,422)	-16.10%
SHARED SERVICE: MARKETING & COMMUNICATION	4,671	6,680	6,037	55,736	22	199	72,120	24,544	22,892	72,713	15,989	64,450	30,815	49,365	17,528	443,759	432,602	11,157	2.58%
*Allocated based on share of budget before this Allocation																			
TOTAL BUDGET BEFORE ADJUSTMENTS	246,935	353,159	319,158	2,946,785	1,185	10,511	3,813,043	1,297,657	1,210,332	3,844,413	845,361	3,407,506	1,629,198	2,609,961	926,727	23,461,930	22,727,201	734,729	3.23%
ADJUSTMENTS:																			
Adjustment for Minimum:																			
-Metro Vancouver - to \$2,000	(9)	(12)	(11)	(102)	815	(0)	(132)	(45)	(42)	(134)	(29)	(118)	(57)	(91)	(32)	0			
Harrison Hot Springs Usage		(40,398)	(401)	(7,460)		49,394	(358)	(297)	(142)	(122)	(10)	(42)	(31)	(95)	(38)	(0)			
2015 TOTAL ASSESSMENT	246,926	312,748	318,746	2,939,223	2,000	59,904	3,812,553	1,297,315	1,210,148	3,844,158	845,321	3,407,345	1,629,110	2,609,775	926,657	23,461,930	22,727,201	734,729	3.23%
2015 Assessment Per Capita	14.71	52.59	53.75	36.26	11.76	39.72	27.44	34.55	46.01	34.19	43.92	33.43	27.58	32.98	49.69	33.30			
COMPARISON TO PRIOR YEAR																			
2014 Approved Member Assessment	246,619	296,007	323,472	2,837,634	2,000	58,667	3,691,801	1,276,709	1,189,174	3,663,566	840,438	3,263,112	1,537,916	2,613,729	886,357				
Difference - \$	307	16,741	(4,726)	101,589	0	1,237	120,751	20,606	20,974	180,592	4,883	144,234	91,195	(3,954)	40,300				
Difference - %	0.12%	5.66%	-1.46%	3.58%	0.00%	2.11%	3.27%	1.61%	1.76%	4.93%	0.58%	4.42%	5.93%	-0.15%	4.55%				
<u>Explanation of Difference:</u>																			
Due to Direct Charges	9,659	23,577	6,769	54,579			130,267	14,185	(36,501)	65,215	30,556	101,716	37,265	64,294	(12,774)	488,805			
Due to Shared Services*	9,223	4,160	3,171	32,491	0	1,325	23,734	16,484	11,999	47,450	4,903	51,267	13,666	24,954	1,097	245,924			
Due to Funding Formula Change	(18,575)	(10,995)	(14,666)	14,519	(0)	(88)	(33,250)	(10,063)	45,476	67,927	(30,576)	(8,749)	40,264	(93,202)	51,977	0			
Total Difference	307	16,741	(4,726)	101,589	0	1,237	120,751	20,606	20,974	180,592	4,883	144,234	91,195	(3,954)	40,300	734,729			
*Includes nominal impact of change in "Adjustment for Minimum" and "Harrison Hot Springs".																			
SHARED SERVICE ALLOCATION BASIS																			
Support Services, Client Services, Donor Relations																			
Allocation Base: Population																			
-Current	16,785	5,947	5,930	81,049	170	1,508	138,920	37,549	26,301	112,440	19,248	101,910	59,060	79,142	18,648	704,607			
-Current (% share of total)	2.38%	0.84%	0.84%	11.50%	0.02%	0.21%	19.72%	5.33%	3.73%	15.96%	2.73%	14.46%	8.38%	11.23%	2.65%	100.00%			
Information systems																			
Allocation Base: No# PC's and Self Ck. OUT Units in Library	4	13	12	74			78	30	46	100	22	98	39	87	28	631			
-Current (% share of total)	0.63%	2.06%	1.90%	11.73%			12.36%	4.75%	7.29%	15.85%	3.49%	15.53%	6.18%	13.79%	4.44%	100.00%			
Human resources and payroll																			
Allocation Base: No# FTE Staff in Library	1.28	3.09	2.62	26.48			32.81	11.39	10.74	32.58	7.90	29.11	13.00	20.47	7.80	199.28			
-Current (% share of total)	0.64%	1.55%	1.31%	13.29%			16.47%	5.71%	5.39%	16.35%	3.97%	14.61%	6.52%	10.27%	3.91%	100.00%			
Vehicle operations																			
Allocation Base: No# of deliveries to Library	104	103	103	611			560	254	881	254	597	254	254	145	4,374				
-Current (% share of total)	2.38%	2.35%	2.35%	13.97%			12.80%	5.81%	5.81%	20.14%	5.81%	13.65%	5.81%	5.81%	3.32%	100.00%			

FRASER VALLEY REGIONAL LIBRARY																			
2015 DRAFT BUDGET - January 7, 2015 - OPTION 3 - Base/Status-quo Budget (includes 2% on Materials over prior year budget) PLUS Additional 5.5% on Materials (total increase of 7.5%)																			
																	Roll-up SAME as 2015 (exception some S&B)		
Description	FVRD	Kent	Hope	Chilliwack	Metro Vancouver	Harrison Hot Springs	Abbotsford	Mission	Langley City	Langley Township	White Rock	Delta	Port Coquitlam	Maple Ridge	Pitt Meadows	2015 TOTAL FVRL	2014 TOTAL FVRL	Difference \$ (2015-2014)	Difference % (change/2014)
DIRECT CHARGES																			
Direct library wages and benefits	83,684	213,164	187,589	1,739,851			2,174,148	780,975	711,526	2,224,001	507,109	1,957,845	902,311	1,434,222	531,635	13,448,059	12,977,256	470,803	3.63%
Other Direct Charges																			
Photocopier Leases				8,552			6,001	2,263	4,588	3,531	1,629	8,087	2,736	7,106	675	45,166	60,900	(15,734)	-25.84%
Janitorial services														34,468	34,468	45,600	(11,132)	-24.41%	
Transfers to Member Reserve														40,000	40,000	40,000			
Selfcheck-IN equip. third-party maintenance contract/fees				3,333			3,333							16,000	16,000	38,667	40,000	(1,333)	-3.33%
Library programs / promotion / supplies / miscellaneous	3,722	7,939	7,499	47,044			35,683	14,999	16,483	58,410	16,211	39,138	17,645	32,169	12,297	309,237	305,685	3,552	1.16%
Other direct charges																467,538	492,185	(24,647)	-5.01%
Subtotal: Total Direct Charges	87,406	221,103	195,088	1,798,780			2,219,165	798,237	732,597	2,285,943	524,948	2,005,069	922,692	1,529,496	595,074	13,915,596	13,469,441	446,155	3.31%
SHARED SERVICES (see Allocation Basis details below)																			
Information systems	13,121	42,643	39,363	242,739			255,860	98,408	150,892	328,025	72,166	321,465	127,930	285,382	91,847	2,069,839	1,895,280	174,559	9.21%
Human resources and payroll	6,141	14,787	12,516	126,569			156,838	54,428	51,315	155,718	37,779	139,166	62,117	97,866	37,288	952,529	970,620	(18,091)	-1.86%
Vehicle operations	12,708	12,585	12,585	74,658			68,426	31,036	31,036	107,649	31,036	72,947	31,036	31,036	17,717	534,455	556,410	(21,955)	-3.95%
Support services (library materials, inter-library loans)	115,257	40,836	40,719	556,538	1,167	10,355	953,921	257,837	180,601	772,091	132,170	699,784	405,547	543,444	128,050	4,838,318	4,516,027	322,291	7.14%
Client services (programs, LiLi, outreach, interlink)	23,143	8,200	8,176	111,749	234	2,079	191,540	51,772	36,263	155,030	26,539	140,512	81,431	109,119	25,711	971,498	1,010,931	(39,433)	-3.90%
Donor relations	601	213	212	2,903	6	54	4,976	1,345	942	4,028	689	3,651	2,116	2,835	668	25,240	29,612	(4,372)	-14.76%
Subtotal: Shared Services	170,972	119,265	113,572	1,115,156	1,408	12,488	1,631,561	494,825	451,049	1,522,540	300,379	1,377,524	710,176	1,069,682	301,282	9,391,881	8,978,880	413,001	4.60%
LIBRARY REVENUE & PROVINCIAL GRANT																			
Library Based Revenue	(358)	(5,615)	(5,082)	(61,111)			(94,675)	(33,257)	(25,164)	(73,935)	(14,515)	(68,201)	(28,583)	(58,480)	(12,156)	(481,133)	(710,616)	229,483	-32.29%
Provincial Grant (allocated based on population)	(29,563)	(10,474)	(10,444)	(142,749)	(299)	(2,656)	(244,675)	(66,134)	(46,323)	(198,037)	(33,901)	(179,491)	(104,020)	(139,390)	(32,844)	(1,241,000)	(1,265,100)	24,100	-1.90%
Subtotal: Library Revenue & Provincial Grant	(29,921)	(16,089)	(15,526)	(203,860)	(299)	(2,656)	(339,350)	(99,391)	(71,487)	(271,972)	(48,416)	(247,692)	(132,603)	(197,870)	(45,000)	(1,722,133)	(1,975,716)	253,583	-12.84%
TOTAL BUDGET BEFORE FVRL ADMINISTRATION	228,457	324,279	293,134	2,710,076	1,108	9,832	3,511,376	1,193,671	1,112,159	3,536,511	776,911	3,134,901	1,500,264	2,401,308	851,355	21,585,344	20,472,605	1,112,739	5.44%
% share of total budget before FVRL Administration	1.06%	1.50%	1.36%	12.56%	0.01%	0.05%	16.27%	5.53%	5.15%	16.38%	3.60%	14.52%	6.95%	11.12%	3.94%	100.00%			
SHARED SERVICE: CORPORATE SUPPORT*	16,178	22,964	20,758	191,915	78	696	248,659	84,530	78,758	250,439	55,017	221,999	106,242	170,049	60,289	1,528,572	1,821,994	(293,422)	-16.10%
SHARED SERVICE: MARKETING & COMMUNICATION	4,697	6,667	6,026	55,715	23	202	72,188	24,540	22,864	72,705	15,972	64,448	30,843	49,367	17,502	443,759	432,602	11,157	2.58%
*Allocated based on share of budget before this Allocation																			
TOTAL BUDGET BEFORE ADJUSTMENTS	249,332	353,909	319,919	2,957,705	1,210	10,731	3,832,223	1,302,742	1,213,781	3,859,655	847,901	3,421,349	1,637,349	2,620,724	929,147	23,557,675	22,727,201	830,474	3.65%
ADJUSTMENTS:																			
Adjustment for Minimum:																			
-Metro Vancouver - to \$2,000	(8)	(12)	(11)	(99)	790	(0)	(129)	(44)	(41)	(129)	(28)	(115)	(55)	(88)	(31)	0			
Harrison Hot Springs Usage		(40,398)	(401)	(7,460)			49,394	(358)	(297)	(142)	(122)	(10)	(42)	(31)	(95)	(38)	(0)		
2015 TOTAL ASSESSMENT	249,324	313,499	319,507	2,950,147	2,000	60,124	3,831,737	1,302,401	1,213,598	3,859,403	847,862	3,421,192	1,637,263	2,620,542	929,078	23,557,675	22,727,201	830,474	3.65%
2015 Assessment Per Capita	14.85	52.72	53.88	36.40	11.76	39.87	27.58	34.69	46.14	34.32	44.05	33.57	27.72	33.11	49.82	33.43			
COMPARISON TO PRIOR YEAR																			
2014 Approved Member Assessment	246,619	296,007	323,472	2,837,634	2,000	58,667	3,691,801	1,276,709	1,189,174	3,663,566	840,438	3,263,112	1,537,916	2,613,729	886,357				
Difference - \$	2,704	17,492	(3,965)	112,512	0	1,457	139,935	25,692	24,424	195,838	7,423	158,080	99,348	6,813	42,721				
Difference - %	1.10%	5.91%	-1.23%	3.97%	0.00%	2.48%	3.79%	2.01%	2.05%	5.35%	0.88%	4.84%	6.46%	0.26%	4.82%				
Explanation of Difference:																			
Due to Direct Charges	9,659	23,577	6,769	54,579			130,267	14,185	(36,501)	65,215	30,556	101,716	37,265	64,294	(12,774)	488,805			
Due to Shared Services*	11,620	4,911	3,932	43,415	0	1,545	42,918	21,570	15,449	62,696	7,443	65,113	21,819	35,720	3,518	341,669			
Due to Funding Formula Change	(18,575)	(10,995)	(14,666)	14,519	(0)	(88)	(33,250)	(10,063)	45,476	67,927	(30,576)	(8,749)	40,264	(93,202)	51,977	0			
Total Difference	2,704	17,492	(3,965)	112,512	0	1,457	139,935	25,692	24,424	195,838	7,423	158,080	99,348	6,813	42,721	830,474			
*Includes nominal impact of change in "Adjustment for Minimum" and "Harrison Hot Springs".																			
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-Current (% share of total)	2.38%	2.35%	2.35%	13.97%			12.80%	5.81%	5.81%	20.14%	5.81%	13.65%	5.81%	5.81%	3.32%	100.00%			